

Q3 2006 Results



Strong operating performance

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Royal Dutch Shell plc

International media conference call

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Q3 2006 highlights

- Good Q3 2006 financial performance
 - underpinned by satisfactory operating performance
- Strategy remains unchanged and on track
 - Portfolio and choices
- We are investing for the future
 - Large, long-term projects



Q3 2006 financial highlights

	Q3 2006	Q3 2005	
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Basic CCS earnings per share (US\$)	1.09	1.08	+1%
Basic CCS earnings* per share (US\$)	1.09	0.82	+33%
Cash from operations**	9.6	10.5	-9%
Dividend per share (euro)	0.25	0.23	9%

*Excluding disposal impacts in Q305

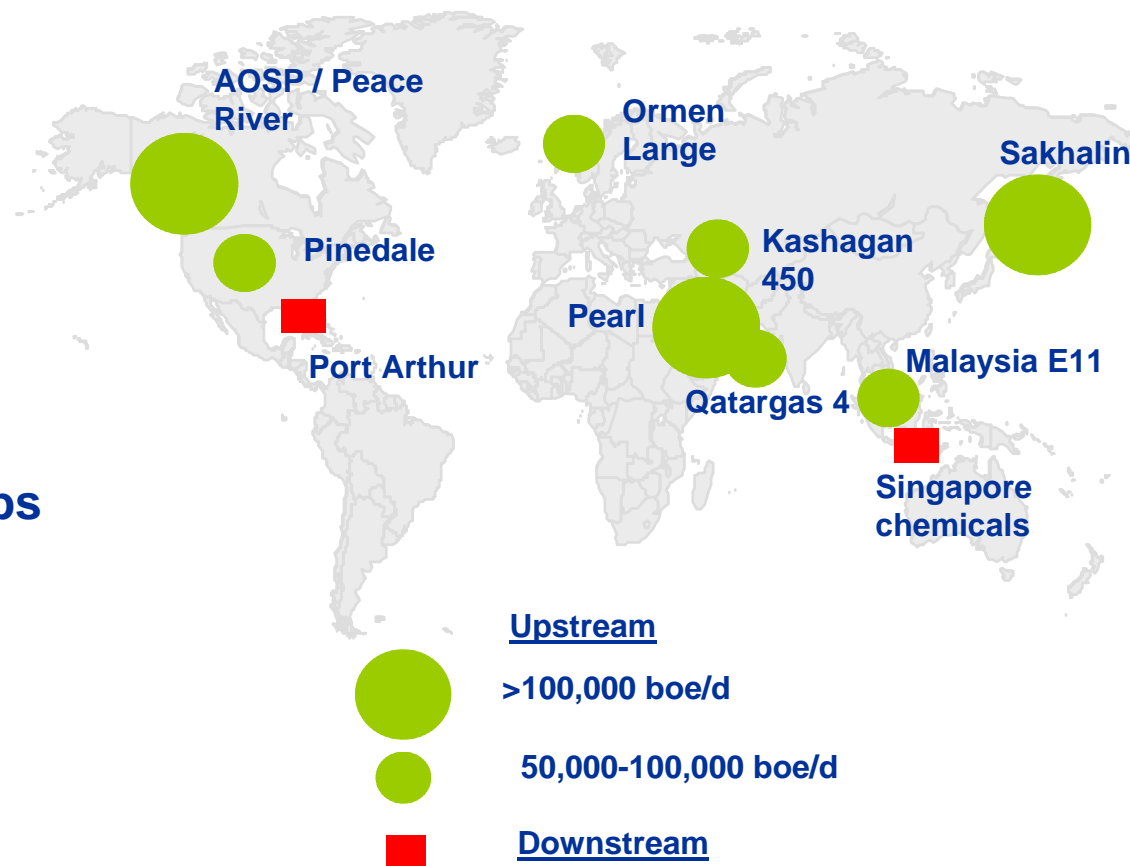
**Cash from operations excluding working capital, taxation and taxation paid



Q3 2006 Strategy and the future

- Strategy on track
 - Portfolio & choices
 - Technology
- Investing for the future
 - Major new growth hubs
 - Complex projects
 - Recruitment drive

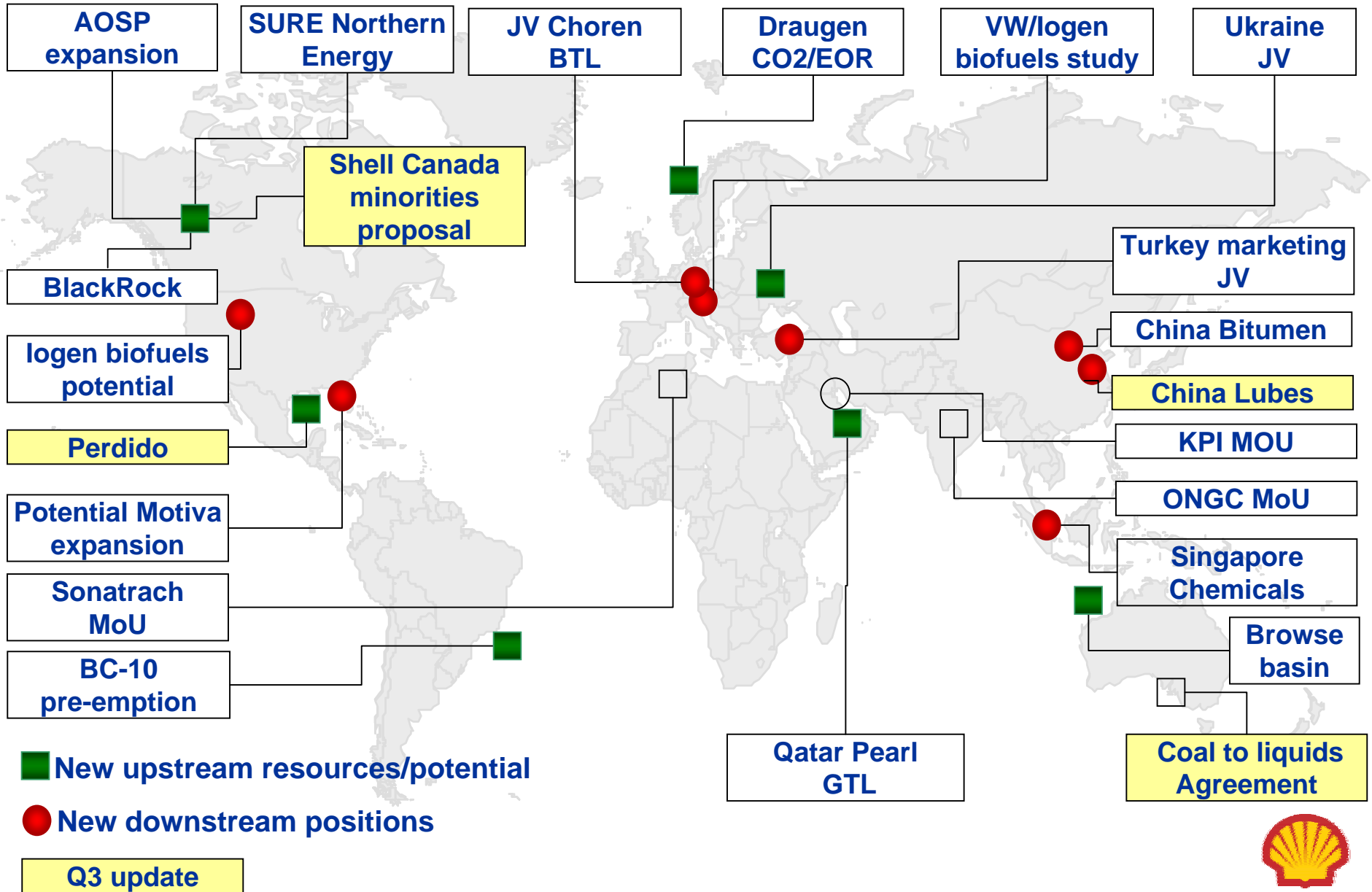
Major growth hubs



Royal Dutch Shell share, gross basis
Pre and post FID projects



New positions: 2006





Q3 2006 results

- Q&A

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